

PROGRAM/BUDGET REVIEW SCHEDULE

Calendar Year 1973

03  
2

Item	Action	Agency	Action Date
1	Submit JSOP-Vol I (FY 75-82) - Strategy and Force Planning	J	May 22, 1972
2	Identify and Issue Selected Analysis Topics	O	Dec 14, 1972
3	Submit JSOP-Vol II (FY 75-82) - Analysis and Force Tabulations	J	Dec 22, 1972
4	Submit Joint Research and Development Objectives Document (JRDOD)	J	Jan 15, 1973
5	Update Five Year Defense Program through FY 74 - FY 78	C	Jan 19, 1973
6	Submit Telecommunications Subsystem Data	C	Feb 5, 1973
7	Issue Planning and Programming Guidance Memorandum Note: Includes (1) Force Planning (2) Fiscal Levels (3) Materiel Support Planning Guidance (4) POM Guidance (5) SEA Support Guidance	O	Feb 23, 1973
8	Provide selected analyses	JC	Prior to Mar 30, 1973
9	Submit JSOP-Vol I (FY 76-83) Strategy and Force Planning (CY 74 Cycle)	J	May 1, 1973
10	Submit Joint Force Memorandum (JFM)	J	May 11, 1973
11	Submit Program Objective Memorandum (POM)	C	May 18, 1973
12	Update FYDP consistent with POM FY 75-82	C	May 18, 1973
13	Submit FYDP Telecommunications Subsystem Data	C	May 28, 1973
14	Transmit first Issue Paper to Components	O	Jun 12, 1973
15	Transmit first Issue Paper to SecDef	O	Jun 18, 1973
16	Transmit last Issue Paper to Components	O	Jul 6, 1973
17	Transmit last Issue Paper to SecDef	O	Jul 12, 1973

Here 7/18 →  
(See revision)

Item	Action	Agency	Action Date
18	Issue Program Decision Memorandum (PDM)	O	Jul 26, 1973
19	Submit reclamation to PDMS	C	Aug 6, 1973
20	Major Issue Meetings	OC	Aug 8-14 '73
21	Issue amended PDMS	O	Aug 17, 1973
22	Issue Budget Guidance	O	Aug 17, 1973
23	Issue Defense Policy and Planning Guidance (CY 1974 Cycle)	O	Sep 3, 1973
24	Identify and issue Selected Analysis Topics (CY 1974 Cycle)	O	Sep 10, 1973
25	Issue Materiel Support Planning Guidance (CY 1974 Cycle)	O	Sep 14, 1973
26	Submit annual budget estimates and backup information	C	Oct 1, 1973
27	Start Budget Hearings	O	Oct 2, 1973
28	Update Five Year Defense Program	C	Oct 12, 1973
29	Submit comments on Defense Policy and Planning Guidance	JC	Oct 19, 1973
30	Submit comments on Materiel Support Planning Guidance	JC	Oct 22, 1973
31	Start issue of Program/Budget Decisions (PBDs)	O	Oct 22, 1973
32	Submit FYDP Telecommunications Subsystem Data	C	Oct 22, 1973
33	Provide comments (reclamation) on PBDs	C	Oct 29, 1973
34	Issue revised PBDs based on reclamation comments	O	Nov 30, 1973 to Dec 10, 1973
35	Conduct joint meetings with JCS and Service Secretaries to discuss major unresolved budget issues	O	Dec 7, 1973
36	Submit JSOP-Vol 11 (FY 76-82) Analysis and Force Tabulations (CY 1974 Cycle)	J	Dec 21, 1973

LEGEND: O = SecDef  
J = JCS  
C = Military Departments and Defense Agencies  
JC = JCS, Military Departments, Defense Agencies

03411

CY 1973 PROGRAM REVIEW SCHEDULE

1973

May 17 Joint Force Memorandum (JFM) Submitted to Secretary of Defense

May 15-30 Service and Defense Agency Program Objective Memoranda (POMs) Submitted

Aug 2-13 Transmit Issue Papers for Review and Decision by Secretary of Defense

	Primary Action Office	From DDPAGE* for Interdepartmental Review	To SecDef or Deputy SecDef
1. Support to Other Nations	DDPAGE	Jul 16	Jul 25
2. Strategic Forces	DDPAGE	Jul 17	Jul 27
3. General Purpose Forces	DDPAGE	Jul 18	Jul 30
4. RDT&E	DDPAGE	Jul 19	Jul 31
5. Intelligence	ASD(I)	-	Jul 31
6. NMICCS	ASD(I) & ASD(T)	Jul 20	Aug 1
7. Telecommunications	ASD(T)	Jul 20	Aug 1
8. Manpower	DDPAGE	Jul 23	Aug 2
9. Logistics	DDPAGE	Jul 24	Aug 3

Aug 10 Issue Program Decision Memoranda (PDMs)

Aug 21 Service Replies to PDMs Submitted

Aug 24-29 Major Issue Meetings

Aug 31 Issue Amended POMs

\*DDPAGE, the services, and appropriate Defense Agencies will have five working days to comment on the accuracy, substance and completeness of each Issue Paper (except Intelligence). The Primary Action Office will then have three working days to incorporate or append the responses before submitting the Issue Paper to the DDPAGE to be forwarded to the Staff of the Secretary of Defense.

THE DEPUTY SECRETARY OF DEFENSE  
WASHINGTON, D.C. 20301

JUN 22 1973

MEMORANDUM FOR DIRECTOR OF DEFENSE RESEARCH AND ENGINEERING  
ASSISTANT SECRETARIES OF DEFENSE  
DIRECTOR OF DEFENSE PROGRAM ANALYSIS AND EVALUATION  
ASSISTANTS TO THE SECRETARY OF DEFENSE

SUBJECT: Programming Decision Schedule and Procedures for Calendar  
Year 1973

The Calendar Year 1973 program review and decision process will include the following major actions:

1. During June, Secretary Schlesinger and I will conduct a general review of the Joint Force Memorandum (JFM) and the Program Objective Memoranda (POMs). This review will summarize the proposed programs of the Joint Chiefs of Staff, Military Departments, and Defense Agencies and examine their relationship to the Secretary's Planning and Programming Guidance issued on March 26, 1973. The Director of Defense Program Analysis and Evaluation is responsible for developing this review, with appropriate assistance from each of you. In addition, the review will include an analysis of the federal budget forecasts for FY 75-79 and a reevaluation of the resources likely to be available for defense programs.

2. During late July and early August, Secretary Schlesinger and I will conduct a detailed review of the defense program, and make program decisions, based on the POM Issue Papers. These papers will define specific issues for review by comparing the proposed program with the objectives and requirements established in the Planning and Programming Guidance. The papers will present alternative resolutions for each issue, and evaluate the merits of the alternatives in terms of their ability, within fiscal constraints, to implement the missions of Defense as set forth in the Defense Policy and Planning Guidance.

I have designated a "primary action office" for each Issue Paper, which will be responsible for preparing the papers within the categories specified in Enclosure 1. Any proposed issues, or suggestions concerning the development of issues, should be referred to the appropriate primary action office. The Research and Development, Telecommunications, WNMCCS, and Intelligence papers should be sent to me through the DSPA&E, who will be responsible for the completeness and coordination of each Issue Paper. He will review the papers in accordance with the schedule attached at Enclosure 1, and then ensure that each paper (except Intelligence) is circulated within OSD, to the JCS, Military

03413

Departments, and appropriate Defense Agencies for comments and recommendations concerning accuracy and completeness. These comments should be forwarded to me within five working days after the circulation date of the Issue Paper, with copies provided at the same time to the DDPA&E and to the OSD office preparing the Issue Paper. The Office originating the paper will then have three working days to incorporate the comments, either by amending the paper to reflect the recommendations or by appending them. After the incorporation process, each Issue Paper will be submitted to me through the DDPA&E, who will be responsible for the final staff review.

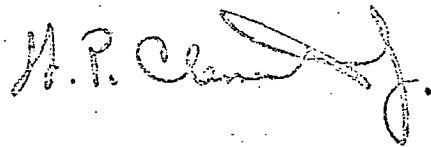
3. After initial decisions have been made on the Issue Papers, the DDPA&E will record and distribute these decisions through the Program Decision Memoranda (PDMs). The Services, Joint Chiefs of Staff, and Defense Agencies will then have seven working days to submit reclamas on the PDMs. These reclamas should be sent to me, with a copy provided at the same time to the DDPA&E, who will prepare a consolidated review of the comments.

4. At the end of August, Secretary Schlesinger and I will again review the entire Defense program, taking into account the reclamas to the PDMs. During this period we intend to hold Major Issue Meetings with the Secretaries of the Military Departments and the Joint Chiefs of Staff.

5. The final program decisions which the Secretary and I will make as a result of this review and meeting process will be recorded by the DDPA&E in the Amended Program Decision Memoranda. Together with the POMs and PDMs, the Amended PDMs will provide an approved program for each Service and Defense Agency in terms of forces, costs, procurement, manpower, and other appropriate categories.

The POM review and development of a five year defense program must be a cooperative effort in which each of you participates fully. I have asked the Director of Defense Program Analysis and Evaluation to assume the management responsibility for the overall coordination and completeness of this program review effort.

The program review action dates appearing in Enclosure 1 of this memorandum supersede those contained in the memorandum signed by the Deputy Secretary of Defense on January 24, 1973, subject: "Program/Budget Review - Calendar Year 1973 Schedule."



Enclosure

cc: Secretaries of the Military Departments  
Chairman of the Joint Chiefs of Staff  
Directors of the Defense Agencies

03414

CY 1973 PROGRAM REVIEW SCHEDULE

1973

May 17 Joint Force Memorandum (JFM) Submitted to Secretary of Defense

May 15-30 Service and Defense Agency Program Objective Memoranda (POMs) Submitted

Aug 2-13 Transmit Issue Papers for Review and Decision by Secretary of Defense

	Primary Action Office	From DDP&E* for Interdepartmental Review	To SecDef or DepSecDef
1. Support to Other Nations	DDPA&E	Jul 16	Jul 26
2. Strategic Forces	DDPA&E	Jul 17	Jul 27
3. General Purpose Forces	DDPA&E	Jul 18	Jul 30
4. RDT&E	DDR&E	Jul 19	Jul 31
5. Intelligence	ASD(I)	-	Jul 31
6. W&MCCS	ASD(I) & ASD(T)	Jul 20	Aug 1
7. Telecommunications	ASD(T)	Jul 20	Aug 1
8. Manpower	DDPA&E	Jul 23	Aug 2
9. Logistics	DDPA&E	Jul 24	Aug 3

Aug 10 Issue Program Decision Memoranda (PDMs)

Aug 21 Service Reclamations to PDMs Submitted

Aug 24-28 Major Issue Meetings

Aug 31 Issue Amended PDMs

NOTE, the Services, and appropriate Defense Agencies will have five working days to comment on the accuracy, substance and completeness of each Issue Paper (except Intelligence). The Primary Action Office will then have three working days to incorporate or expand the responses before submitting the Issue Paper to the DDP&E to be forwarded to the SecDef or DepSecDef.